

FOUNDATION FOR JUST SOCIETY STAFF

FOUNDATION FOR JUST SOCIETY STAFF PLAY A CRUCIAL ROLE IN ADVANCING SOCIAL JUSTICE, EQUITY, AND INCLUSIVE COMMUNITY DEVELOPMENT. THESE DEDICATED PROFESSIONALS WORK TIRELESSLY TO CREATE AND SUPPORT INITIATIVES THAT PROMOTE FAIRNESS, HUMAN RIGHTS, AND ACCESS TO RESOURCES FOR MARGINALIZED POPULATIONS. UNDERSTANDING THE STRUCTURE, RESPONSIBILITIES, AND IMPACT OF FOUNDATION FOR JUST SOCIETY STAFF IS ESSENTIAL FOR STAKEHOLDERS INTERESTED IN SOCIAL CHANGE AND NONPROFIT LEADERSHIP. THIS ARTICLE EXPLORES THE KEY ROLES AND FUNCTIONS OF THESE STAFF MEMBERS, THE SKILLS AND QUALIFICATIONS REQUIRED, AS WELL AS THE CHALLENGES AND OPPORTUNITIES THEY ENCOUNTER. ADDITIONALLY, INSIGHTS INTO ORGANIZATIONAL CULTURE AND STRATEGIES FOR EFFECTIVE COLLABORATION WITHIN SUCH FOUNDATIONS WILL BE DISCUSSED. THE FOLLOWING SECTIONS PROVIDE A COMPREHENSIVE OVERVIEW OF THE FOUNDATION FOR JUST SOCIETY STAFF AND THEIR INTEGRAL CONTRIBUTIONS TO BUILDING EQUITABLE COMMUNITIES.

- ROLES AND RESPONSIBILITIES OF FOUNDATION FOR JUST SOCIETY STAFF
- SKILLS AND QUALIFICATIONS REQUIRED
- ORGANIZATIONAL STRUCTURE AND TEAM DYNAMICS
- CHALLENGES FACED BY FOUNDATION FOR JUST SOCIETY STAFF
- STRATEGIES FOR EFFECTIVE COLLABORATION AND IMPACT

ROLES AND RESPONSIBILITIES OF FOUNDATION FOR JUST SOCIETY STAFF

FOUNDATION FOR JUST SOCIETY STAFF MEMBERS HOLD DIVERSE ROLES THAT COLLECTIVELY CONTRIBUTE TO THE FOUNDATION'S MISSION OF PROMOTING JUSTICE AND EQUITY. THEIR RESPONSIBILITIES RANGE FROM PROGRAM DEVELOPMENT AND GRANT MANAGEMENT TO COMMUNITY OUTREACH AND ADVOCACY. EACH ROLE IS DESIGNED TO ADDRESS SPECIFIC ASPECTS OF SOCIAL JUSTICE WORK, ENSURING COMPREHENSIVE SUPPORT FOR THE FOUNDATION'S GOALS.

PROGRAM DEVELOPMENT AND MANAGEMENT

STAFF INVOLVED IN PROGRAM DEVELOPMENT DESIGN INITIATIVES THAT ALIGN WITH THE FOUNDATION'S MISSION, FOCUSING ON AREAS SUCH AS EDUCATION, HEALTH EQUITY, LEGAL AID, AND ECONOMIC EMPOWERMENT. THEY MANAGE THESE PROGRAMS BY SETTING OBJECTIVES, MONITORING PROGRESS, AND EVALUATING OUTCOMES TO ENSURE EFFECTIVENESS AND SUSTAINABILITY.

GRANTMAKING AND FUND MANAGEMENT

GRANT OFFICERS AND FINANCIAL MANAGERS OVERSEE THE ALLOCATION OF FUNDS TO PARTNER ORGANIZATIONS AND COMMUNITY PROJECTS. THEIR ROLE INCLUDES ASSESSING GRANT APPLICATIONS, ENSURING COMPLIANCE WITH FUNDING CRITERIA, AND MAINTAINING TRANSPARENT FINANCIAL RECORDS TO MAXIMIZE THE FOUNDATION'S SOCIAL IMPACT.

COMMUNITY ENGAGEMENT AND ADVOCACY

COMMUNITY OUTREACH STAFF BUILD RELATIONSHIPS WITH STAKEHOLDERS, INCLUDING BENEFICIARIES, LOCAL LEADERS, AND POLICYMAKERS. THEY ADVOCATE FOR SYSTEMIC CHANGES BY RAISING AWARENESS, ORGANIZING EVENTS, AND FACILITATING DIALOGUES THAT EMPOWER MARGINALIZED VOICES.

SKILLS AND QUALIFICATIONS REQUIRED

EFFECTIVE FOUNDATION FOR JUST SOCIETY STAFF REQUIRE A COMBINATION OF EDUCATIONAL BACKGROUND, TECHNICAL SKILLS, AND PERSONAL ATTRIBUTES THAT ENABLE THEM TO NAVIGATE COMPLEX SOCIAL ISSUES AND ORGANIZATIONAL DEMANDS.

EDUCATIONAL BACKGROUND

MOST FOUNDATION STAFF POSSESS DEGREES IN SOCIAL SCIENCES, PUBLIC ADMINISTRATION, LAW, OR RELATED FIELDS. ADVANCED DEGREES OR CERTIFICATIONS IN NONPROFIT MANAGEMENT, SOCIAL WORK, OR HUMAN RIGHTS CAN FURTHER ENHANCE THEIR EXPERTISE AND CREDIBILITY.

TECHNICAL AND INTERPERSONAL SKILLS

KEY SKILLS INCLUDE PROJECT MANAGEMENT, DATA ANALYSIS, GRANT WRITING, AND COMMUNICATION. INTERPERSONAL SKILLS SUCH AS EMPATHY, CULTURAL COMPETENCE, AND CONFLICT RESOLUTION ARE EQUALLY IMPORTANT FOR BUILDING TRUST AND FOSTERING INCLUSIVE ENVIRONMENTS.

COMMITMENT TO SOCIAL JUSTICE PRINCIPLES

A GENUINE DEDICATION TO EQUITY AND SOCIAL CHANGE IS FUNDAMENTAL. STAFF MUST DEMONSTRATE AWARENESS OF SYSTEMIC INEQUALITIES AND ACTIVELY WORK TO ADDRESS BARRIERS FACED BY DISADVANTAGED GROUPS.

ORGANIZATIONAL STRUCTURE AND TEAM DYNAMICS

THE ORGANIZATIONAL FRAMEWORK OF A FOUNDATION FOR JUST SOCIETY TYPICALLY INCLUDES A HIERARCHICAL YET COLLABORATIVE STRUCTURE THAT SUPPORTS DIVERSE FUNCTIONS WHILE ENCOURAGING TEAMWORK.

LEADERSHIP AND GOVERNANCE

LEADERSHIP TEAMS, INCLUDING THE EXECUTIVE DIRECTOR AND BOARD OF TRUSTEES, PROVIDE STRATEGIC DIRECTION AND OVERSIGHT. THEY ENSURE THAT THE FOUNDATION'S ACTIVITIES ALIGN WITH ITS MISSION AND LEGAL OBLIGATIONS.

OPERATIONAL DEPARTMENTS

DEPARTMENTS SUCH AS PROGRAMS, FINANCE, COMMUNICATIONS, AND ADMINISTRATION WORK TOGETHER TO IMPLEMENT INITIATIVES EFFICIENTLY. CLEAR COMMUNICATION CHANNELS AND DEFINED ROLES HELP OPTIMIZE PERFORMANCE AND ACCOUNTABILITY.

COLLABORATIVE CULTURE

FOSTERING A CULTURE OF MUTUAL RESPECT, INCLUSIVITY, AND SHARED PURPOSE ENHANCES TEAM COHESION. REGULAR MEETINGS, TRAINING SESSIONS, AND FEEDBACK MECHANISMS SUPPORT CONTINUOUS IMPROVEMENT AND STAFF DEVELOPMENT.

CHALLENGES FACED BY FOUNDATION FOR JUST SOCIETY STAFF

DESPITE THEIR COMMITMENT, FOUNDATION FOR JUST SOCIETY STAFF ENCOUNTER VARIOUS CHALLENGES THAT CAN IMPACT THEIR

EFFECTIVENESS AND WELL-BEING.

RESOURCE LIMITATIONS

LIMITED FUNDING AND STAFFING CONSTRAINTS OFTEN REQUIRE PRIORITIZATION OF PROJECTS AND CREATIVE PROBLEM-SOLVING TO MAXIMIZE IMPACT WITH AVAILABLE RESOURCES.

COMPLEX SOCIAL ISSUES

ADDRESSING SYSTEMIC INJUSTICES INVOLVES NAVIGATING ENTRENCHED SOCIETAL STRUCTURES, POLITICAL RESISTANCE, AND DIVERSE STAKEHOLDER INTERESTS, WHICH CAN COMPLICATE PROGRAM IMPLEMENTATION.

EMOTIONAL AND PSYCHOLOGICAL STRAIN

WORKING WITH VULNERABLE POPULATIONS AND CONFRONTING SOCIAL INEQUITIES MAY LEAD TO BURNOUT AND COMPASSION FATIGUE, NECESSITATING ORGANIZATIONAL SUPPORT AND SELF-CARE STRATEGIES.

STRATEGIES FOR EFFECTIVE COLLABORATION AND IMPACT

TO OVERCOME CHALLENGES AND ENHANCE THEIR CONTRIBUTIONS, FOUNDATION FOR JUST SOCIETY STAFF EMPLOY VARIOUS STRATEGIES AIMED AT STRENGTHENING PARTNERSHIPS AND OPTIMIZING OUTCOMES.

BUILDING STRONG PARTNERSHIPS

COLLABORATING WITH COMMUNITY ORGANIZATIONS, GOVERNMENT AGENCIES, AND OTHER FOUNDATIONS EXTENDS REACH AND RESOURCES. ESTABLISHING TRUST AND SHARED GOALS IS VITAL FOR SUCCESSFUL ALLIANCES.

CONTINUOUS LEARNING AND CAPACITY BUILDING

ONGOING TRAINING AND PROFESSIONAL DEVELOPMENT EQUIP STAFF WITH UPDATED KNOWLEDGE AND SKILLS TO RESPOND TO EVOLVING SOCIAL JUSTICE ISSUES EFFECTIVELY.

UTILIZING DATA AND EVIDENCE-BASED PRACTICES

INCORPORATING RESEARCH AND DATA ANALYTICS INTO PROGRAM DESIGN AND EVALUATION HELPS DEMONSTRATE IMPACT AND INFORM STRATEGIC DECISIONS.

PROMOTING INCLUSIVE LEADERSHIP

ENCOURAGING DIVERSE REPRESENTATION WITHIN LEADERSHIP AND STAFF ENSURES THAT MULTIPLE PERSPECTIVES INFORM THE FOUNDATION'S WORK, FOSTERING EQUITY INTERNALLY AND EXTERNALLY.

- CLEAR COMMUNICATION AND TRANSPARENCY
- REGULAR FEEDBACK AND PARTICIPATORY DECISION-MAKING

- RECOGNITION AND SUPPORT OF STAFF WELL-BEING

FREQUENTLY ASKED QUESTIONS

WHAT IS THE PRIMARY MISSION OF THE FOUNDATION FOR JUST SOCIETY STAFF?

THE PRIMARY MISSION OF THE FOUNDATION FOR JUST SOCIETY STAFF IS TO PROMOTE SOCIAL JUSTICE, EQUITY, AND SYSTEMIC CHANGE THROUGH ADVOCACY, RESEARCH, AND COMMUNITY ENGAGEMENT.

WHAT ROLES DO STAFF MEMBERS TYPICALLY HOLD AT THE FOUNDATION FOR JUST SOCIETY?

STAFF MEMBERS AT THE FOUNDATION FOR JUST SOCIETY TYPICALLY HOLD ROLES SUCH AS PROGRAM COORDINATORS, POLICY ANALYSTS, COMMUNITY OUTREACH SPECIALISTS, COMMUNICATIONS OFFICERS, AND ADMINISTRATIVE SUPPORT.

HOW DOES THE FOUNDATION FOR JUST SOCIETY STAFF ENGAGE WITH THE COMMUNITIES THEY SERVE?

THE STAFF ENGAGES WITH COMMUNITIES THROUGH GRASSROOTS ORGANIZING, PUBLIC FORUMS, EDUCATIONAL WORKSHOPS, AND PARTNERSHIPS WITH LOCAL ORGANIZATIONS TO ADDRESS SOCIAL JUSTICE ISSUES EFFECTIVELY.

WHAT QUALIFICATIONS ARE COMMONLY REQUIRED FOR STAFF POSITIONS AT THE FOUNDATION FOR JUST SOCIETY?

COMMON QUALIFICATIONS INCLUDE A BACKGROUND IN SOCIAL SCIENCES, PUBLIC POLICY, LAW, OR RELATED FIELDS, EXPERIENCE IN ADVOCACY OR COMMUNITY WORK, STRONG COMMUNICATION SKILLS, AND A COMMITMENT TO SOCIAL JUSTICE PRINCIPLES.

HOW DOES THE FOUNDATION FOR JUST SOCIETY STAFF MEASURE THE IMPACT OF THEIR PROGRAMS?

THEY MEASURE IMPACT THROUGH DATA COLLECTION, COMMUNITY FEEDBACK, PROGRESS REPORTS, AND EVALUATING CHANGES IN POLICY OR SOCIAL OUTCOMES THAT ALIGN WITH THEIR MISSION GOALS.

WHAT OPPORTUNITIES EXIST FOR PROFESSIONAL DEVELOPMENT AMONG THE FOUNDATION FOR JUST SOCIETY STAFF?

THE FOUNDATION OFFERS WORKSHOPS, TRAINING SESSIONS, CONFERENCES, AND MENTORSHIP PROGRAMS TO HELP STAFF ENHANCE THEIR SKILLS AND STAY INFORMED ABOUT THE LATEST SOCIAL JUSTICE TRENDS AND STRATEGIES.

HOW DOES THE FOUNDATION FOR JUST SOCIETY STAFF COLLABORATE WITH OTHER ORGANIZATIONS?

STAFF COLLABORATE THROUGH COALITIONS, JOINT INITIATIVES, KNOWLEDGE SHARING, AND COORDINATED ADVOCACY EFFORTS TO AMPLIFY THEIR IMPACT AND FOSTER A BROADER MOVEMENT FOR JUSTICE.

ADDITIONAL RESOURCES

1. *BUILDING STRONG FOUNDATIONS: PRINCIPLES FOR SOCIAL IMPACT*

THIS BOOK EXPLORES THE ESSENTIAL PRINCIPLES AND BEST PRACTICES FOR ESTABLISHING AND MANAGING FOUNDATIONS FOCUSED ON CREATING POSITIVE SOCIAL CHANGE. IT PROVIDES PRACTICAL GUIDANCE ON GOVERNANCE, FUNDRAISING, AND PROGRAM DEVELOPMENT. STAFF WILL FIND VALUABLE INSIGHTS INTO ALIGNING MISSION WITH MEASURABLE OUTCOMES TO MAXIMIZE COMMUNITY BENEFITS.

2. *THE ART OF GRANTMAKING: STRATEGIES FOR EFFECTIVE PHILANTHROPY*

A COMPREHENSIVE GUIDE FOR FOUNDATION STAFF ON THE GRANTMAKING PROCESS, THIS BOOK COVERS EVERYTHING FROM IDENTIFYING FUNDING PRIORITIES TO EVALUATING GRANT IMPACTS. IT EMPHASIZES STRATEGIC DECISION-MAKING AND ETHICAL CONSIDERATIONS IN PHILANTHROPY. READERS WILL LEARN HOW TO FOSTER PARTNERSHIPS AND SUPPORT INITIATIVES THAT DRIVE SUSTAINABLE SOCIAL PROGRESS.

3. *NONPROFIT LEADERSHIP AND MANAGEMENT: FOUNDATIONS FOR SUCCESS*

THIS TEXT DELVES INTO LEADERSHIP THEORIES AND MANAGEMENT TECHNIQUES TAILORED TO NONPROFIT ORGANIZATIONS AND FOUNDATIONS. IT HIGHLIGHTS THE ROLES AND RESPONSIBILITIES OF FOUNDATION STAFF IN STEERING ORGANIZATIONS TOWARD THEIR GOALS. THE BOOK ALSO ADDRESSES CHALLENGES SUCH AS STAKEHOLDER ENGAGEMENT, FINANCIAL OVERSIGHT, AND TEAM BUILDING.

4. *MEASURING SOCIAL IMPACT: TOOLS AND TECHNIQUES*

FOCUSED ON THE CRITICAL TASK OF ASSESSING FOUNDATION INITIATIVES, THIS BOOK INTRODUCES VARIOUS METHODOLOGIES FOR MEASURING SOCIAL IMPACT EFFECTIVELY. IT OFFERS PRACTICAL TOOLS FOR DATA COLLECTION, ANALYSIS, AND REPORTING THAT STAFF CAN IMPLEMENT. THE CONTENT HELPS FOUNDATIONS DEMONSTRATE ACCOUNTABILITY AND REFINE THEIR STRATEGIES BASED ON EVIDENCE.

5. *COMMUNITY ENGAGEMENT FOR FOUNDATIONS: BUILDING TRUST AND COLLABORATION*

THIS BOOK EMPHASIZES THE IMPORTANCE OF MEANINGFUL COMMUNITY INVOLVEMENT IN FOUNDATION WORK. IT OUTLINES APPROACHES TO FOSTER TRUST, ENCOURAGE PARTICIPATION, AND BUILD COLLABORATIVE RELATIONSHIPS WITH BENEFICIARIES AND PARTNERS. STAFF WILL GAIN SKILLS TO DESIGN INCLUSIVE PROGRAMS THAT REFLECT COMMUNITY NEEDS AND ASPIRATIONS.

6. *EFFECTIVE COMMUNICATION IN FOUNDATIONS: TELLING YOUR STORY*

COMMUNICATION IS KEY TO A FOUNDATION'S SUCCESS, AND THIS BOOK GUIDES STAFF ON CRAFTING COMPELLING NARRATIVES AND OUTREACH STRATEGIES. IT COVERS MEDIA RELATIONS, DIGITAL COMMUNICATION, AND INTERNAL MESSAGING TO ENHANCE TRANSPARENCY AND STAKEHOLDER ENGAGEMENT. READERS WILL LEARN HOW TO AMPLIFY THEIR FOUNDATION'S MISSION AND IMPACT.

7. *ETHICS AND ACCOUNTABILITY IN PHILANTHROPY*

ADDRESSING THE MORAL RESPONSIBILITIES OF FOUNDATIONS, THIS BOOK DISCUSSES ETHICAL CHALLENGES AND FRAMEWORKS FOR MAINTAINING INTEGRITY. IT PROVIDES CASE STUDIES AND BEST PRACTICES TO HELP STAFF NAVIGATE DILEMMAS AND UPHOLD TRUST WITH DONORS AND COMMUNITIES. THE BOOK IS ESSENTIAL FOR FOSTERING A CULTURE OF ACCOUNTABILITY.

8. *FINANCIAL STEWARDSHIP FOR FOUNDATIONS: MANAGING RESOURCES WISELY*

THIS PRACTICAL GUIDE FOCUSES ON BUDGETING, FINANCIAL PLANNING, AND RESOURCE MANAGEMENT WITHIN FOUNDATIONS. STAFF WILL LEARN TECHNIQUES FOR ENSURING SUSTAINABILITY, COMPLIANCE, AND TRANSPARENT FINANCIAL REPORTING. THE BOOK ALSO EXPLORES INVESTMENT STRATEGIES THAT ALIGN WITH SOCIAL MISSION GOALS.

9. *INNOVATIONS IN FOUNDATION WORK: ADAPTING TO A CHANGING WORLD*

HIGHLIGHTING EMERGING TRENDS AND INNOVATIVE APPROACHES, THIS BOOK ENCOURAGES FOUNDATION STAFF TO EMBRACE CREATIVITY AND ADAPTABILITY. IT DISCUSSES LEVERAGING TECHNOLOGY, PARTNERSHIPS, AND NEW FUNDING MODELS TO ADDRESS COMPLEX SOCIAL ISSUES. READERS WILL BE INSPIRED TO DRIVE TRANSFORMATIVE CHANGE IN THEIR ORGANIZATIONS.

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foundation for just society staff: *Disrupting Program Evaluation and Mixed Methods Research for a More Just Society* Jori N. Hall, Ayesha Boyce, Rodney Hopson, 2023-01-01 While women have influenced the fields of program evaluation and mixed methods research, their contributions are rarely acknowledged. In this edited volume, we recognize the contributions Jennifer C. Greene made to evaluation and mixed methods, focusing on how she disrupted traditional ways methods are conceptualized and implemented. We aim to provide a range of perspectives on how Greene disrupted social science theory, methodology, and training through her commitment to the values of democracy, diversity, and dialogue. Accordingly, the volume makes explicit how Greene democratized social science inquiry and training by emphasizing inclusive, culturally responsive, and educative theories, methods, and pedagogical practices. Second, it clarifies how her commitment to diversity supported scholars from diverse disciplinary backgrounds and cultures (within and beyond the United States) and validated often ignored perspectives on phenomena or experiences. And third, it showcases how her commitment to dialogue opened spaces for non-traditional methodological approaches that engage, communicate, and disseminate program evaluation and mixed methods work. Taken together, the first-hand accounts presented in this volume offer a historical perspective and practical guidance on program evaluation and mixed methods conceptualization, implementation, and training. Endorsements: 'The theme of "disruption" in this book is a powerful look at the breadth and significance of Jennifer C. Greene's distinguished contributions, both theoretical and practical, in evaluation for over 30 years. In essence, these chapters reveal the sustaining power of her scholarship and influence today and likely in years to come. Her recognition that no single method can solve the complex problems faced in evaluation is revealed in the ontological, epistemological, and methodological work she developed on mixed methods, which led to a genre of study that recast the debate about the hegemony of quantitative over qualitative methods and vice versa. She has foregrounded values, the quintessential character of evaluation, by recognizing the multiplicity of perspectives that guide our theories, roles, questions, designs, and perceptions of quality. Jennifer Greene's generativity is exemplified in her egalitarian dialogic stance, inclusion of voices and context, and commitment to equity. The chapters reflect the impact of her work on scholars who continue to advance evaluation for a more just society.' — Valerie J. Caracelli, U.S. Government Accountability Office 'It is not possible to convey in a few words my strongest endorsement for this volume that begins scratching the surface of Jennifer C. Greene's many contributions to evaluation theory, methods, and practice. I have worked with and learned from her on many occasions over the years as I grappled with refining my understanding and practice of culturally responsive evaluation. I commend the editors and authors for this first substantive collection providing a more in-depth understanding and appreciation of Jennifer Greene's body of work for some while providing others the opportunity to revisit the lessons we have learned from her work, spirit, and commitment to make a difference.' — Stafford Hood, Center for Culturally Responsive Evaluation & Assessment (CREA) and Professor Emeritus University of Illinois at Urbana-Champaign

foundation for just society staff: *Social Transformations in India, Myanmar, and Thailand: Volume I* Chosein Yamahata, Donald M. Seekins, Makiko Takeda, 2021-01-02 "This book focuses on the different challenges and opportunities for social transformation in India, Myanmar and Thailand, by centering communities and individuals as the main drivers of change. In doing so, it includes discussions on a wide array of issues including women's empowerment and political participation, ethno-religious tensions, plurilingualism, education reform, community-based healthcare, climate change, disaster management, ecological systems, and vulnerability reduction. Two core foundations are introduced for ensuring broader transformations. The first is the academic diplomacy project – a

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institutional settings. Lastly, the book includes various stakeholder perspectives on corporate foundations, including corporate employees, beneficiaries, and their non-profit partners. By reading the book, readers will build a comprehensive understanding of the role and functioning of corporate foundations, understand new avenues for research and, in case they are practitioners in the field, find practical advice rooted in academic research.

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to focus on the social and political roles and relationships of religious groups and organisations. This book will be of great interest to academics and students working in a range of disciplines, especially sociology, religious studies and development studies but also anthropology, geography and area studies.

foundation for just society staff: *Civil Society and the Aid Industry* Alison Van Rooy, 2020-04-14 'This book is valuable for and beyond the international development industry. It deftly leads a non-specialist through the maze of ideas and arguments plaguing the concept of civil society, and critically examines how and what happens, when the international aid system tries to turn confusing and complex political theory into effective development policy and practice fitting the individual preconditions and historical trajectories of the worlds varied nations. The comparative evidence, analysis and recommendations on offer are essential reading for anyone attempting to understand or "build" someone else's - as well as their own - civil society, especially when justifying the use of tax payers' money to do so.' ALAN FOWLER, CO-FOUNDER, INTRAC 'This book will be really useful to numerous readers, 011 a subject becoming ever more topical in the world of development and beyond. It puts order into the deeply confused debate about civil society, describes what the aid donors are doing to pursue their new goals, offers four penetrating case studies, and concludes with sensible suggestions for future policy. The authors have made a practical and lucid assessment of the huge civil society literature; they have also contributed valuably to it, and deserve to be listened to.' PROFESSOR ROBERT CASSEN, LONDON SCHOOL OF ECONOMICS Northern governments and NGOs are increasingly convinced that civil society will enable people in developing countries to escape the poverty trap. *Civil Society and the Aid Industry*, the product of extensive research by the prestigious North-South Institute in Canada, makes a critical appraisal of this new emphasis in the aid industry. It explores the roles of Northern governmental, multilateral and non-governmental agencies in supporting civil society, presenting in-depth case studies of projects in Peru, Kenya, Sri Lanka and Hungary, and gives detailed policy recommendations intended to improve the effectiveness and appropriateness of future projects. Originally published in 1998

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Exploring the International Crane Foundation in Baraboo, Wisconsin In this post you'll learn how to plan a visit to the International Crane Foundation, including what to expect during your visit, background on cranes, and information on Baraboo,

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