

foundation for excellence in higher education

foundation for excellence in higher education is a critical concept that underpins the success and impact of universities and colleges worldwide. Establishing a robust foundation ensures that institutions can deliver high-quality education, foster innovative research, and contribute meaningfully to society. This article explores the essential elements that create a foundation for excellence in higher education, including governance, faculty quality, curriculum development, infrastructure, and student support systems. Understanding these components is vital for academic leaders, policymakers, and stakeholders aiming to elevate their institutions to global standards. By examining best practices and strategic priorities, this discussion provides a comprehensive overview of how to build and sustain excellence in the higher education sector. The following sections will detail each aspect, offering insights into effective implementation and continuous improvement.

- Governance and Leadership in Higher Education
- Quality of Faculty and Academic Staff
- Curriculum Design and Academic Programs
- Infrastructure and Technological Resources
- Student Support and Engagement
- Research and Innovation Capacity
- Assessment and Continuous Improvement

Governance and Leadership in Higher Education

Strong governance and visionary leadership form the cornerstone of a foundation for excellence in higher education. Effective governance structures ensure transparency, accountability, and strategic decision-making that align with institutional goals. Leadership at multiple levels—from executive management to departmental heads—plays a pivotal role in setting academic standards, fostering a collaborative culture, and driving sustainable growth. Institutions with clear policies, robust administrative frameworks, and inclusive leadership practices are better positioned to respond to challenges and seize opportunities in a rapidly evolving educational landscape.

Strategic Planning and Policy Development

Strategic planning is essential for establishing a foundation for excellence in higher education. It involves setting long-term goals, allocating resources efficiently, and anticipating future trends in academia and society. Policy development supports this process by creating guidelines that regulate academic affairs, research priorities, and community engagement. Together, these elements provide a roadmap for institutions to maintain relevance, competitiveness, and quality over time.

Leadership Development and Capacity Building

Investing in leadership development is crucial for sustaining excellence. Capacity building initiatives such as training programs, workshops, and mentorship help cultivate skilled leaders who can navigate complex challenges. Developing competencies in areas like change management, financial oversight, and ethical governance enables higher education leaders to foster environments conducive to academic and operational success.

Quality of Faculty and Academic Staff

The caliber of faculty and academic staff is a decisive factor in establishing a foundation for excellence in higher education. Highly qualified educators and researchers contribute to enriching the learning experience, advancing knowledge, and enhancing institutional reputation. Recruitment policies that prioritize academic credentials, teaching effectiveness, and research productivity are fundamental to assembling a competent workforce. Continuous professional development ensures faculty remain current with disciplinary advances and pedagogical innovations.

Recruitment and Retention Strategies

Effective recruitment strategies target diverse and talented candidates who demonstrate expertise, commitment, and the potential for growth. Retention is equally important, requiring supportive work environments, competitive compensation, and recognition of achievements. Institutions that prioritize faculty satisfaction and career progression create stable academic communities that underpin excellence.

Faculty Development Programs

Ongoing faculty development programs enhance teaching skills, research capabilities, and leadership qualities. Workshops, seminars, and collaborative projects encourage knowledge exchange and innovation. By fostering a culture of lifelong learning among academic staff, higher education institutions reinforce their foundation for excellence.

Curriculum Design and Academic Programs

A well-structured curriculum is fundamental to the foundation for excellence in higher education. It must balance theoretical knowledge with practical application, align with industry standards, and incorporate emerging trends and interdisciplinary perspectives. Academic programs should be regularly reviewed and updated to meet the evolving needs of students and society. Emphasis on critical thinking, problem-solving, and communication skills prepares graduates for successful careers and civic engagement.

Curriculum Innovation and Relevance

Innovative curriculum design integrates technology, experiential learning, and global perspectives to

enhance student engagement and employability. Relevance is achieved by aligning courses with labor market demands, ethical considerations, and sustainable development goals. Collaboration with industry and community partners enriches program content and provides real-world context.

Interdisciplinary and Flexible Learning Pathways

Interdisciplinary approaches encourage students to explore connections across fields, fostering creativity and adaptability. Flexible learning pathways, including elective courses and modular structures, enable personalized education tailored to diverse interests and career aspirations. This flexibility is a hallmark of institutions committed to excellence.

Infrastructure and Technological Resources

Modern infrastructure and advanced technological resources are indispensable components of the foundation for excellence in higher education. Quality facilities, such as well-equipped classrooms, laboratories, libraries, and digital platforms, facilitate effective teaching, learning, and research. Investment in technology enhances access to information, supports innovative pedagogies, and enables remote and hybrid learning modalities.

Physical Facilities and Learning Environments

Safe, accessible, and well-maintained physical facilities contribute to a conducive academic atmosphere. Learning environments designed to support collaboration, creativity, and inclusivity promote student success and faculty productivity. Sustainable campus development further reflects institutional commitment to social responsibility.

Information Technology and Digital Infrastructure

Robust IT infrastructure, including high-speed internet, learning management systems, and research databases, is critical for operational efficiency and academic excellence. Digital tools enable interactive learning, data-driven decision-making, and global connectivity. Institutions that prioritize technological advancement build resilient foundations for future challenges.

Student Support and Engagement

Comprehensive student support services and active engagement opportunities are vital aspects of the foundation for excellence in higher education. These services address academic advising, mental health, career counseling, and extracurricular involvement, fostering holistic student development. Engaged students demonstrate higher retention rates, academic achievement, and satisfaction, contributing positively to institutional reputation.

Academic Advising and Mentorship

Personalized academic advising helps students navigate program requirements, explore interests, and plan career paths. Mentorship programs connect students with faculty and alumni, providing guidance, inspiration, and professional networking opportunities. Such support systems enhance student confidence and success.

Extracurricular Activities and Community Involvement

Participation in clubs, sports, volunteer work, and cultural events enriches the student experience. These activities build leadership skills, foster inclusivity, and promote civic responsibility. Institutions that encourage student engagement cultivate vibrant campus communities aligned with excellence objectives.

Research and Innovation Capacity

Research excellence is a defining feature of a foundation for excellence in higher education. Institutions must foster environments that encourage inquiry, creativity, and knowledge dissemination. Adequate funding, infrastructure, and collaborative networks support groundbreaking research and innovation. The translation of research findings into societal benefits enhances institutional impact and prestige.

Research Funding and Infrastructure

Securing diverse funding sources, including government grants, private sector partnerships, and philanthropy, is essential for sustaining research activities. Research infrastructure such as laboratories, specialized equipment, and data centers enables high-quality investigations. Efficient management of resources maximizes research output and quality.

Collaborations and Knowledge Transfer

Interdisciplinary and international collaborations expand research horizons and foster innovation. Partnerships with industry and community stakeholders facilitate knowledge transfer and commercialization of research outcomes. These interactions strengthen the institution's role as a driver of economic and social development.

Assessment and Continuous Improvement

Regular assessment and commitment to continuous improvement are integral to maintaining a foundation for excellence in higher education. Systematic evaluation of teaching quality, research productivity, administrative processes, and student outcomes informs evidence-based decision-making. Accreditation and benchmarking against national and international standards provide external validation and encourage best practices.

Performance Metrics and Evaluation

Establishing clear performance indicators enables institutions to monitor progress toward excellence goals. Metrics may include graduation rates, research publications, faculty qualifications, and student satisfaction. Transparent reporting fosters accountability and stakeholder confidence.

Quality Assurance and Accreditation

Engagement with quality assurance agencies ensures that academic programs and institutional operations meet rigorous standards. Accreditation processes promote continuous reflection and enhancement, reinforcing the foundation for excellence in higher education. Institutional commitment to quality culture sustains long-term success and relevance.

Key Elements that Constitute the Foundation for Excellence in Higher Education

- Effective governance and visionary leadership
- Highly qualified and motivated faculty
- Relevant and innovative curriculum
- State-of-the-art infrastructure and technology
- Comprehensive student support services
- Robust research and innovation ecosystem
- Systematic assessment and quality assurance

Frequently Asked Questions

What is the Foundation for Excellence in Higher Education?

The Foundation for Excellence in Higher Education is an organization dedicated to promoting quality, innovation, and equitable access in higher education institutions through research, advocacy, and capacity-building initiatives.

How does the Foundation for Excellence in Higher Education support universities?

The foundation supports universities by providing grants, facilitating faculty development programs,

organizing conferences, and promoting best practices in teaching, research, and governance.

Why is the Foundation for Excellence important for higher education reform?

It plays a critical role in driving reforms by fostering collaboration among stakeholders, advocating for policy changes, and ensuring that higher education institutions meet global standards of excellence and inclusivity.

What are some key initiatives led by the Foundation for Excellence in Higher Education?

Key initiatives include scholarship programs for underrepresented students, accreditation support services, curriculum innovation projects, and leadership training workshops for academic administrators.

How can students benefit from the Foundation for Excellence in Higher Education?

Students benefit through enhanced educational quality, increased access to scholarships and mentorship opportunities, and exposure to innovative learning environments promoted by the foundation's programs.

Additional Resources

1. Foundations of Excellence in Higher Education: A Comprehensive Guide

This book offers a detailed exploration of the core principles and practices that underpin excellence in higher education. It covers institutional leadership, curriculum design, student engagement, and assessment strategies. The text is ideal for administrators and educators aiming to foster a culture of continuous improvement and academic rigor.

2. Building Quality in Higher Education: Strategies for Institutional Success

Focusing on quality assurance and enhancement, this book provides practical tools and frameworks for developing robust academic programs. It discusses accreditation processes, faculty development, and student support services. Readers will find case studies illustrating successful implementation of quality initiatives.

3. Innovations in Teaching and Learning for Higher Education Excellence

This volume highlights cutting-edge pedagogical approaches that promote active learning and critical thinking. It emphasizes the integration of technology, interdisciplinary curricula, and collaborative learning environments. Educators will gain insights into creating dynamic classrooms that enhance student achievement.

4. Leadership and Governance in Higher Education: Foundations for Excellence

Exploring the roles of leaders and governing bodies, this book addresses effective decision-making, policy development, and organizational culture. It underscores the importance of transparency, accountability, and strategic planning in achieving institutional goals. The text is a resource for

current and aspiring higher education leaders.

5. Student Success and Retention: Building Foundations for Academic Excellence

This book examines the factors that contribute to student persistence and success, including advising, mentoring, and learning support services. It offers evidence-based strategies to improve retention rates and promote equitable outcomes. The focus is on creating supportive environments that empower diverse student populations.

6. Assessment and Evaluation in Higher Education: Ensuring Academic Excellence

Delving into the methods and tools for measuring student learning and program effectiveness, this book guides educators through formative and summative assessment techniques. It discusses the use of data to inform teaching practices and institutional improvement. The text is essential for those committed to maintaining high academic standards.

7. Curriculum Development for Excellence in Higher Education

This book addresses the design and implementation of curricula that meet the evolving needs of students and society. It covers outcomes-based education, interdisciplinary programs, and the incorporation of global perspectives. Faculty and curriculum planners will find valuable guidance for creating impactful academic offerings.

8. Equity and Inclusion as Foundations for Excellence in Higher Education

Focusing on diversity and inclusion, this book explores how institutions can foster equitable learning environments. It highlights policies and practices that support underrepresented groups and promote cultural competence. The text advocates for systemic change to achieve true academic excellence.

9. Research and Scholarship: Pillars of Excellence in Higher Education

This book emphasizes the critical role of research and scholarly activity in enhancing institutional reputation and academic quality. It discusses funding, collaboration, and dissemination of findings. Academics and administrators will benefit from strategies that integrate research into the core mission of higher education institutions.

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foundation for excellence in higher education: Global Lean for Higher Education Stephen Yorkstone, 2019-07-16 Higher education (HE) is amongst the hardest sectors in which to apply lean. Universities resist change, their organizational cultures being far from the manufacturing environment where lean was born. The way HE organizations are structured, funded, and function

globally is idiosyncratic; one size is unlikely to fit all. However, the sector is also dynamic and a mature understanding of lean, as a philosophy, led by principles, suggests there are many ways HE could grow through lean. This collection of work reflects the state-of-the-art in the global practical application of lean for higher education. It aims to demonstrate the diverse applications of lean in universities inspiring others to deeply engage with lean thinking in their own unique context and to drive successful, sustainable, lean work. Contributors are both well-known experts in lean HE and up-and-coming practitioners. Authors live globally, in countries such as Australia, Canada, Malaysia, Poland, the UK, and the USA. They represent higher education environments from applied teaching institutions to research-focused universities from 50 years old to more than 800 years old. The collection focuses on lean applied across universities as a whole, often addressing the administrative support or professional services side of how these institutions work. The application of lean is not limited purely to the administration of such organizations but is applied to the primary purpose of universities: teaching and research. This volume is not focused on lean theory. Instead, it discusses how HE institutions have taken lean forward and the lessons learned that others can share and learn from. It is composed of six sections: Starting out, People, Projects, Technology, Sustaining Lean, and Culture. The rich and wide perspectives in this book will enable the reader to understand the many ways that lean thinking is applied in higher education globally. More importantly, this book will help the reader better understand and apply lean in the context of their own work.

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foundation for excellence in higher education: State and Market in Higher Education Reforms Hans G. Schuetze, Germán Álvarez Mendiola, Diane Conrad, 2012-09-05 Universities have never been static. Even so, it is fair to say they have experienced a most radical transformation in the past twenty years. During this period, the role and responsibility of the state generally have been broadly limited while allowing 'market forces'--private ownership and control--more influence. But even where the state is still the main provider or funder, it relies increasingly on 'market mechanisms', for example contractual relations between state and institutions, competition among providers for resources, and external assessment of 'outputs' which means the results or impact of what universities do, in particular teaching and research. The new terminology speaks of price and competition, inputs and outputs, resources, cost and benefits, demand and supply, provider and customer, consumers and investors, quality control and accountability. Education, and post-secondary education especially are increasingly seen as matters for markets. Formal post-secondary education becomes a service, commercialized and traded across national borders. This volume on changing relationship between state and market, contains, besides an introductory analytic overview of the issues, accounts from different countries, regions, and thematic perspectives. Chapter authors describe and analyze government reforms and other developments that have directly or indirectly affected this relationship. Although the geographical focus is on North America, especially Mexico, South East Asia and Europe, the phenomenon is not limited to these regions and countries but worldwide.

foundation for excellence in higher education: Innovations in Higher Education

Dominique Parrish, Joanne Joyce-McCoach, 2020-06-24 Higher education contributes to the development of countries and their competitiveness in a global marketplace. However, to remain relevant and meet the demands of an ever-changing world, institutions and their operations must progress in unison with the changing world in which they function. Innovation can play a critical role

in transforming and advancing practice and therein address socio-economic, organizational, operational and social challenges. The complexity and scope of higher education opens up the possibilities and potential for innovations to transpire in diverse settings and contexts. This book is a collection of easy-to-follow, vignette-based innovations that have transformed or advanced practice and in doing so contributed to ensuring the relevance and value of higher education in a continuously changing world.

foundation for excellence in higher education: A Guide for Leaders in Higher Education

Brent D. Ruben, Richard De Lisi, Ralph A. Gigliotti, 2023-07-03 FIRST EDITION SPECIAL RECOGNITION: Winner of the 2018 Sue DeWine Distinguished Scholarly Book Award, National Communication Association, Applied Communication Division REVIEWS OF THE FIRST EDITION "The book provides frameworks and resources that would be highly relevant for new and aspiring department chairs. In fact, this text is ideally designed to serve as a selection for a book discussion group."—The Department Chair "Succeeds in providing accessible and useful resources to individuals across different leadership roles... As a midpoint between textbook and reference work, it is successful at both and provides a clear and unbiased background to issues facing current leaders."—Reflective Teaching During a time of unprecedented challenges facing higher education, the need for effective leadership – for informal and formal leaders across the organization – has never been more imperative. Since publication of the first edition, the environment for higher education has become more critical and complex. Whether facing falling enrollments, questions of economic sustainability, the changing composition of the faculty and student bodies, differential retention and graduation rates, declining public confidence in the enterprise, or the rise in the use of virtual technologies – not to mention how COVID-19 and an intensified focus on long standing issues of racial and gender representation and equity have impacted institutions and challenged many long-standing assumptions – it is clear that learning on the job no longer suffices. Leadership development in higher education has become essential for advancing institutional effectiveness, which is the focus of this book. Taking into account the imperative issues of diversity, inclusion, and belonging, and the context of institutional mission and culture, this book centers on developing capacities for designing and implementing plans, strategies, and structures; connecting and engaging with colleagues and students; and communicating and collaborating with external constituencies in order to shape decisions and policies. It highlights the need to think broadly about the purposes of higher education and the dynamics of organizational excellence, and to apply these insights effectively in goal setting, planning and change leadership, outcomes assessment, addressing crises, and continuous improvement at both the level of the individual and organization. The concepts and tools in this book are equally valuable for faculty and staff leaders, whether in formal leadership roles, such as deans, chairs, or directors of institutes, committees, or task forces, or those who perform informal leadership functions within their departments, disciplines, or institutions. It can be used as a professional guide, a textbook in graduate courses, or as a resource in leadership training and development programs. Each chapter concludes with a series of case studies and guiding questions.

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Helen Pokorny, Digby Warren, 2016-03-26 This book explores ways in which pedagogical research, theory, models and frameworks can be used pragmatically to enhance teaching practice in higher education. It provides practical strategies, ideas, techniques and approaches drawn from literature and real-life experience, using examples from a variety of disciplines. Cross-cutting themes include developing resilience and care for ourselves, our colleagues and our students, engaging with diversity in teaching and promoting dialogue and enquiry. It also addresses the dimensions of the UK Professional Standards Framework. Key coverage includes: Models of course and learning design and evaluation Teaching in different contexts including lectures and small groups, laboratory, studio and practice settings and supervising student research Enhancing assessment and feedback, student engagement and academic writing through inclusive practice Promoting participation in blended learning Developing students' work-relevant skills, attributes and practices Approaches to

professional development including the role of mindfulness in teaching This is essential reading for lecturers on Higher Education Academy-accredited programmes, such as PGCTLHE, PGCAP, PG Cert HE, and for staff seeking HEA fellowship through experience-based routes, or who wish to develop more scholarly approaches to their practice.

foundation for excellence in higher education: Quality Management Principles and Policies in Higher Education Baporikar, Neeta, Sony, Michael, 2019-08-02 One of the key elements in determining the socio-economic significance of education is quality. Quality management plays an integral role in higher education by ensuring that quality benchmarks are being met, thereby attributing to its prestige, increased enrollment, and student success. Quality management policies must be successfully implemented for the institution to thrive. With quality management still in the growing stage, research is needed regarding the applications, challenges, and benefits of these policies within advanced academics. Quality Management Principles and Policies in Higher Education provides emerging research exploring the theoretical aspects of quality management policies and applications within the educational field. Featuring coverage on a broad range of topics such as faculty involvement, administration practices, and critical success factors, this book is ideally designed for educators, administrators, educational consultants, researchers, policymakers, stakeholders, deans, provosts, chancellors, academicians, and students seeking current research on successfully implementing quality management systems in teaching, learning, and administrative processes.

foundation for excellence in higher education: Maintaining a Level Playing Field for D.C. Graduates United States. Congress. House. Committee on Government Reform, 2004

foundation for excellence in higher education: Higher Education in the United States Megan Brenn-White, 1949-12-31 As demographic changes reduce the number of domestic students in Europe attracting the right students and scholars will become more important for administrators and faculty at higher education institutions in Germany. Especially the US is an important potential source of students for study abroad an degree programs in Germany, particularly those taught in English. As US universities begin to deploy more aggressive marketing tactics in international recruitment, it is important to understand both US recruitment practices and Germany's differential advantages. The book is written in English. The ordering process on this website is in German. English-speakers should write service@wbv.de Durch die demografische Entwicklung wird die Zahl der einheimischen Studenten in Europa sinken. Gleichzeitig wird die Zahl der amerikanischen Studenten in den nächsten Jahren noch zunehmen. Um so wichtiger ist es für die Verwaltung deutscher Hochschulen, amerikanische Studenten für ein Studium in Deutschland zu gewinnen. Viele Kurse in Master-Studiengängen werden zudem in englischer Sprache angeboten. Der Band analysiert das US-amerikanische Universitätssystem, zeigt die Anwerbepraxis amerikanischer Hochschulen und informiert über die Möglichkeit der Zusammenarbeit deutscher und US-amerikanischer Hochschulen. Das Buch ist in Englisch geschrieben.

foundation for excellence in higher education: The German Federal Commissioner Daniel Jochum, 2025-07-28 Scholars have described the delegation of power from politics to administration with the help of the principal-agent theory. This framework examines challenges in the constellation of a superior, i.e. principal, and their subordinate, i.e. agent. Recruitment is a major way in which political power can be delegated to the administration. However, it is unclear how constellations in which the agent is a hybrid between politics and administration are to be assessed. Germany is familiar with the hybrid institution of the German Federal Commissioner (GFC), uniting elements of both politics and administration. GFCs or 'Bundesbeauftragte' are formally not part of ministerial hierarchy, nor of the cabinet. Also, their constitutional position is blurred because many of them hold simultaneous posts within in the legislative. For this hybrid institution, the delegation mechanisms are unclear, especially in recruitment. This contradicts the fact that GFCs are of high public interest; in its first official act, the new German Merz government abolished half of all GFCs. The present study attempts to get to the bottom GFC recruitment by applying them to the principal-agent framework.

foundation for excellence in higher education: Academic Identities—Academic Challenges? American and European Experience of the Transformation of Higher Education and Research

Tor Halvorsen, Atle Nyhagen, 2011-10-18 The university in Europe – as a central institution of society – is presently met with many new expectations challenging established practices and self-understandings of academics across Europe. In the European Union, the higher education and research system has become a foremost tool of change. Current reforms across national higher education systems are seen as a potential for creating a European Higher Education Area, as well as an opportunity to introduce EU policies and ideas addressing how reforms can contribute to promote this as an EU dimension. An argument that only reforms of the higher education institution – in particular the research university, as a European institution – can make Europe regain its competitive force and economic growth-potential has gained currency in the last decade with reference to the US. The university system of the US, particularly its highly regarded elite universities, is also held forth as a model for the developments in the EU, and thus for the reforms of the different countries of EU. In this book, however, it is demonstrated that much of the political rhetoric about the construction of the future knowledge economy of Europe and the promotion of a European Higher Education Area may contradict basic values that give Europe its identity as a cultural region. Promoting the US university as an ideal model does not do justice to the kind of problems the US is facing in their own reform efforts, nor does it reflect properly the social costs of copying such an elite system. The book raises a number of issues relating to elitism and democracy, internationalisation and regionalisation, and new forms of governance in higher education and research which current EU policies seem to neglect.

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foundation for excellence in higher education: *The Future of Education Policy in the State of Qatar* Esmat Zaidan, Evren Tok, Asmaa Al-Fadala, Logan Cochrane, 2025-04-11 This open access book provides a topical overview of education, development plans, the knowledge economy, and human development in the State of Qatar, focusing on socio-political and cultural challenges, from a policy perspective. It describes the ecosystem of education and its features, impacts, and the factors that facilitate or inhibit its current shape and development, including the pendulum of internationalization versus localization of education and indigenous knowledge. The book serves as an arena to engage vital discourse on the importance of early childhood education and inclusive education systems, particularly for those with diverse abilities. In view of the transformations occurring in the education systems in the Gulf Region over the past few decades, the book examines the advancement of education in Qatar and the critical political, economic, and cultural influences shaping education development plans, reforms, and policies. The book identifies the key factors and barriers that continue to hinder governmental initiatives in the region, in terms of the need to elevate the quality of key fields. The authors unpack the requirements imposed on policymakers in the broader Gulf region and pinpoint the need for Qatar to adopt more sustainable and state-of-the-art education policies, programs, and tools, to ameliorate the quality of education. In doing so, the book draws an all-inclusive portrayal of education in the country and its links to human and economic development. It identifies the transformations required to adapt to changing conditions, particularly within a dynamic and increasingly competitive job market. Bringing together academics and experts in public policy, education, development, and related social sciences in the Arabian Gulf, this book contributes to co-creating innovative and multidisciplinary solutions within higher education, relevant to both students and scholars in these respective fields.

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foundation for excellence in higher education: Quality in Higher Education Brent D. Ruben, The concept of quality in higher education is by no means a new one. By one set of definitions or another, colleges and universities throughout the world have always held the pursuit

of excellence as their primary goal. Why then has the quality approach, developed and popularized in industry, and how increasingly applied in health care and government, receiving so much attention in higher education at this moment? What does this perspective add to the approaches to excellence with which they have long embraced? These are the two primary questions that this book seeks to address. Chapters and contributors include: The New Productivity by Peter F. Drucker; World War n and the Quality Movement by J. M. Juran; The Quality Approach to Higher Education: Context of Concepts for Change by Brent Ruben; The Big Questions in Higher Education Today by L. Edwin Coate; An American Approach to Quality by Marilyn R. Zuckerman and Lewis J. Hatala; Quality hi Higher Education: Critical Issues in Definition and Assessment by Brent Ruben; and Ten Areas for Future Research in Total Quality Management by A. Blanton Godfrey. The volume is graced with an opening essay by Francis L. Lawrence, president of Rutgers University. Higher education is in the public spotlight today due to the many challenges it now faces: rising tuition costs; frustration about a tight job market for graduates; calls for increased faculty productivity; concerns about political correctness; and criticisms regarding the use of grant and research funds, among others. Quality in Higher Education is a particularly timely book that will greatly benefit educators, university administrators, students, and sociologists, and all those who are interested in higher education today.

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