ICAGILE LEAN PORTFOLIO MANAGEMENT

ICAGILE LEAN PORTFOLIO MANAGEMENT REPRESENTS A CRITICAL FRAMEWORK DESIGNED TO ALIGN STRATEGY WITH EXECUTION THROUGH LEAN PRINCIPLES APPLIED AT THE PORTFOLIO LEVEL. THIS APPROACH ENABLES ORGANIZATIONS TO MAXIMIZE VALUE DELIVERY WHILE MINIMIZING WASTE AND INEFFICIENCIES ACROSS MULTIPLE PROJECTS AND INITIATIVES. IC AGILE'S LEAN PORTFOLIO MANAGEMENT (LPM) CERTIFICATION AND PRACTICES EMPHASIZE AGILITY, CONTINUOUS IMPROVEMENT, AND STRATEGIC FUNDING ALLOCATION TO ENSURE THAT PORTFOLIOS ARE RESPONSIVE TO CHANGING BUSINESS NEEDS. THIS ARTICLE PROVIDES A COMPREHENSIVE EXPLORATION OF ICAGILE LEAN PORTFOLIO MANAGEMENT, INCLUDING ITS PRINCIPLES, BENEFITS, IMPLEMENTATION STRATEGIES, AND THE ROLE OF LEADERSHIP. READERS WILL GAIN A DEEP UNDERSTANDING OF HOW TO APPLY LEAN THINKING TO PORTFOLIO MANAGEMENT AND IMPROVE ORGANIZATIONAL AGILITY. THE DISCUSSION WILL ALSO COVER COMMON CHALLENGES AND BEST PRACTICES FOR SUCCESSFUL ADOPTION OF ICAGILE LEAN PORTFOLIO MANAGEMENT. FOLLOWING THIS INTRODUCTION, THE ARTICLE WILL PRESENT THE TABLE OF CONTENTS FOR EASY NAVIGATION.

- Understanding IC Agile Lean Portfolio Management
- Core Principles of Lean Portfolio Management
- BENEFITS OF IMPLEMENTING IC AGILE LEAN PORTFOLIO MANAGEMENT
- IMPLEMENTING LEAN PORTFOLIO MANAGEMENT IN ORGANIZATIONS
- ROLE OF LEADERSHIP IN LEAN PORTFOLIO MANAGEMENT
- Common Challenges and Best Practices

UNDERSTANDING IC AGILE LEAN PORTFOLIO MANAGEMENT

IC AGILE LEAN PORTFOLIO MANAGEMENT IS A DISCIPLINED APPROACH THAT INTEGRATES LEAN AND AGILE METHODOLOGIES AT THE PORTFOLIO LEVEL TO OPTIMIZE THE FLOW OF VALUE ACROSS AN ORGANIZATION'S INITIATIVES. IT BUILDS UPON THE AGILE PRINCIPLES OF FLEXIBILITY, TRANSPARENCY, AND COLLABORATION BUT EXTENDS THEM TO THE STRATEGIC MANAGEMENT OF MULTIPLE PROJECTS AND PROGRAMS. IC AGILE PROVIDES A CERTIFICATION FRAMEWORK THAT EQUIPS PROFESSIONALS WITH THE KNOWLEDGE AND SKILLS TO EFFECTIVELY MANAGE PORTFOLIOS USING LEAN PRINCIPLES.

LEAN PORTFOLIO MANAGEMENT FOCUSES ON ALIGNING PORTFOLIO STRATEGY WITH EXECUTION, ENSURING THAT FUNDING, RESOURCES, AND PRIORITIES ARE CONTINUOUSLY ADJUSTED BASED ON REAL-TIME FEEDBACK AND EVOLVING BUSINESS OBJECTIVES. THIS ALIGNMENT HELPS ORGANIZATIONS RESPOND SWIFTLY TO MARKET CHANGES, REDUCE DELAYS, AND OPTIMIZE INVESTMENT OUTCOMES.

DEFINITION AND SCOPE

LEAN PORTFOLIO MANAGEMENT INVOLVES THE OVERSIGHT OF THE ENTIRE PORTFOLIO OF PROJECTS, PROGRAMS, AND INITIATIVES WITHIN AN ENTERPRISE, APPLYING LEAN THINKING TO ENHANCE EFFICIENCY AND VALUE DELIVERY. IT ENCOMPASSES STRATEGIC PLANNING, FUNDING, GOVERNANCE, AND PERFORMANCE MEASUREMENT TO ENSURE THAT THE PORTFOLIO SUPPORTS THE ORGANIZATION'S OVERALL MISSION AND GOALS.

RELATION TO AGILE AND LEAN METHODOLOGIES

While agile focuses on iterative development and lean emphasizes waste reduction, IC Agile Lean Portfolio Management combines these philosophies at a higher organizational level. This synergy ensures that agility is not limited to individual teams but permeates entire portfolios, fostering a culture of continuous improvement and rapid value delivery.

CORE PRINCIPLES OF LEAN PORTFOLIO MANAGEMENT

THE FOUNDATION OF ICAGILE LEAN PORTFOLIO MANAGEMENT LIES IN SEVERAL CORE PRINCIPLES THAT GUIDE DECISION-MAKING AND EXECUTION. THESE PRINCIPLES ARE DESIGNED TO FOSTER ADAPTABILITY, TRANSPARENCY, AND CUSTOMER-CENTRICITY THROUGHOUT THE PORTFOLIO LIFECYCLE.

STRATEGIC ALIGNMENT

Ensuring that all portfolio initiatives align with the organization's strategic objectives is paramount. This principle guarantees that resources are allocated to projects that deliver the highest business value and support long-term goals.

LEAN GOVERNANCE AND FUNDING

LEAN PORTFOLIO MANAGEMENT ADVOCATES FOR DECENTRALIZED DECISION-MAKING AND FLEXIBLE FUNDING MODELS. INSTEAD OF FIXED BUDGETS FOR EXTENDED PERIODS, FUNDING IS ALLOCATED BASED ON CONTINUOUS EVALUATION OF VALUE DELIVERY, ALLOWING QUICKER ADJUSTMENTS TO CHANGING PRIORITIES.

CONTINUOUS VALUE DELIVERY

PORTFOLIO INITIATIVES SHOULD BE STRUCTURED TO DELIVER INCREMENTAL VALUE FREQUENTLY. THIS APPROACH REDUCES RISK AND ENABLES FASTER FEEDBACK, ENSURING THAT THE PORTFOLIO REMAINS RELEVANT AND RESPONSIVE TO CUSTOMER NEEDS.

TRANSPARENCY AND METRICS

MAINTAINING CLEAR VISIBILITY INTO PORTFOLIO PERFORMANCE THROUGH RELEVANT METRICS IS ESSENTIAL. TRANSPARENCY ENABLES INFORMED DECISION-MAKING AND FACILITATES TRUST AMONG STAKEHOLDERS.

COLLABORATION AND COMMUNICATION

EFFECTIVE COMMUNICATION ACROSS TEAMS, STAKEHOLDERS, AND LEADERSHIP ENSURES ALIGNMENT AND FOSTERS A CULTURE OF SHARED RESPONSIBILITY FOR PORTFOLIO OUTCOMES.

BENEFITS OF IMPLEMENTING IC AGILE LEAN PORTFOLIO MANAGEMENT

ADOPTING ICAGILE LEAN PORTFOLIO MANAGEMENT DELIVERS NUMEROUS ADVANTAGES THAT ENHANCE ORGANIZATIONAL AGILITY, FINANCIAL EFFICIENCY, AND STRATEGIC ALIGNMENT. THESE BENEFITS CONTRIBUTE TO IMPROVED COMPETITIVENESS AND CUSTOMER SATISFACTION.

IMPROVED STRATEGIC FOCUS

APPLYING LEAN PRINCIPLES AT THE PORTFOLIO LEVEL ENSURES THAT INVESTMENTS ARE CONSISTENTLY DIRECTED TOWARD THE MOST IMPACTFUL INITIATIVES, REDUCING WASTED EFFORT AND MAXIMIZING RETURN ON INVESTMENT.

FNHANCED RESPONSIVENESS

LEAN PORTFOLIO MANAGEMENT ALLOWS ORGANIZATIONS TO QUICKLY PIVOT OR ADJUST PRIORITIES IN RESPONSE TO MARKET CHANGES OR NEW INFORMATION, MAINTAINING RELEVANCE AND AGILITY.

OPTIMIZED RESOURCE UTILIZATION

BY CONTINUOUSLY EVALUATING PORTFOLIO PERFORMANCE AND REALLOCATING RESOURCES AS NEEDED, ORGANIZATIONS CAN AVOID BOTTLENECKS AND ENSURE THAT TEAMS FOCUS ON HIGH-VALUE WORK.

INCREASED TRANSPARENCY AND ACCOUNTABILITY

CLEAR METRICS AND REPORTING FOSTER GREATER VISIBILITY INTO PORTFOLIO PROGRESS, ENABLING MORE EFFECTIVE GOVERNANCE AND STAKEHOLDER ENGAGEMENT.

REDUCED TIME TO MARKET

FREQUENT DELIVERY OF VALUE-DRIVEN INCREMENTS ACCELERATES THE REALIZATION OF BENEFITS AND ENHANCES CUSTOMER SATISFACTION.

KEY BENEFITS SUMMARY

- · ALIGNMENT OF PORTFOLIO INITIATIVES WITH BUSINESS STRATEGY
- FLEXIBLE AND ADAPTIVE FUNDING MODELS
- IMPROVED COLLABORATION ACROSS TEAMS AND STAKEHOLDERS
- ENHANCED RISK MANAGEMENT THROUGH INCREMENTAL DELIVERY
- DATA-DRIVEN DECISION-MAKING ENABLED BY TRANSPARENCY

IMPLEMENTING LEAN PORTFOLIO MANAGEMENT IN ORGANIZATIONS

Successful implementation of icagile lean portfolio management requires a structured approach that addresses organizational culture, processes, and tools. It involves several key steps to embed lean principles at the portfolio level effectively.

ASSESSING CURRENT PORTFOLIO PRACTICES

BEGIN BY EVALUATING EXISTING PORTFOLIO MANAGEMENT PROCESSES, IDENTIFYING INEFFICIENCIES, AND UNDERSTANDING ORGANIZATIONAL READINESS FOR LEAN ADOPTION.

DEFINING STRATEGIC THEMES AND OBJECTIVES

ESTABLISH CLEAR STRATEGIC THEMES THAT GUIDE PORTFOLIO PRIORITIZATION AND ENSURE ALIGNMENT WITH BUSINESS GOALS.

ADOPTING LEAN BUDGETING AND FUNDING MODELS

TRANSITION FROM TRADITIONAL FIXED BUDGETING TO LEAN BUDGETING APPROACHES THAT SUPPORT DYNAMIC FUNDING ALLOCATION BASED ON VALUE DELIVERY AND FEEDBACK.

IMPLEMENTING PORTFOLIO KANBAN SYSTEMS

USE KANBAN BOARDS TO VISUALIZE PORTFOLIO WORK, MANAGE FLOW, AND IDENTIFY BOTTLENECKS, ENHANCING TRANSPARENCY AND CONTROL.

ESTABLISHING METRICS AND REPORTING MECHANISMS

Define key performance indicators (KPIs) to monitor portfolio health, value delivery, and resource utilization consistently.

TRAINING AND COACHING

INVEST IN TRAINING PROGRAMS SUCH AS IC AGILE LEAN PORTFOLIO MANAGEMENT CERTIFICATION TO BUILD INTERNAL EXPERTISE AND SUPPORT CULTURAL CHANGE.

CONTINUOUS IMPROVEMENT

ENCOURAGE REGULAR RETROSPECTIVES AND FEEDBACK LOOPS AT THE PORTFOLIO LEVEL TO ADAPT PROCESSES AND IMPROVE OUTCOMES CONTINUOUSLY.

ROLE OF LEADERSHIP IN LEAN PORTFOLIO MANAGEMENT

LEADERSHIP PLAYS A PIVOTAL ROLE IN THE SUCCESS OF ICAGILE LEAN PORTFOLIO MANAGEMENT BY FOSTERING AN ENVIRONMENT CONDUCIVE TO AGILITY, TRANSPARENCY, AND COLLABORATION. LEADERS MUST CHAMPION LEAN PRINCIPLES AND EMPOWER TEAMS TO MAKE DECISIONS ALIGNED WITH STRATEGIC GOALS.

VISION AND STRATEGY COMMUNICATION

LEADERS ENSURE THAT THE ORGANIZATION'S VISION AND STRATEGY ARE CLEARLY COMMUNICATED AND UNDERSTOOD AT ALL PORTFOLIO LEVELS, GUIDING PRIORITIZATION AND INVESTMENT DECISIONS.

EMPOWERING DECENTRALIZED DECISION-MAKING

LEAN PORTFOLIO MANAGEMENT ENCOURAGES LEADERS TO DELEGATE DECISION-MAKING AUTHORITY TO THOSE CLOSEST TO THE WORK, PROMOTING AGILITY AND FASTER RESPONSE TIMES.

REMOVING ORGANIZATIONAL IMPEDIMENTS

LEADERSHIP MUST PROACTIVELY IDENTIFY AND ELIMINATE BARRIERS THAT HINDER PORTFOLIO FLOW AND VALUE DELIVERY.

PROMOTING A CULTURE OF CONTINUOUS LEARNING

LEADERS SUPPORT ONGOING LEARNING AND ADAPTATION BY ENCOURAGING EXPERIMENTATION, FEEDBACK, AND TRANSPARENT COMMUNICATION.

COMMON CHALLENGES AND BEST PRACTICES

IMPLEMENTING ICAGILE LEAN PORTFOLIO MANAGEMENT CAN PRESENT OBSTACLES THAT REQUIRE CAREFUL MANAGEMENT TO ENSURE SUCCESS. Understanding these challenges and adopting best practices helps organizations navigate the transformation smoothly.

CHALLENGES

- RESISTANCE TO CHANGE FROM TRADITIONAL PORTFOLIO MANAGEMENT PRACTICES
- DIFFICULTY IN SHIFTING BUDGETING PROCESSES TO LEAN MODELS
- LACK OF CLEAR METRICS AND DATA-DRIVEN DECISION-MAKING
- INADEQUATE COMMUNICATION AND COLLABORATION ACROSS TEAMS
- INSUFFICIENT LEADERSHIP SUPPORT AND UNDERSTANDING

BEST PRACTICES

- ENGAGE STAKEHOLDERS EARLY TO BUILD BUY-IN AND ADDRESS CONCERNS
- PROVIDE COMPREHENSIVE TRAINING AND CERTIFICATION OPPORTUNITIES
- IMPLEMENT INCREMENTAL CHANGES RATHER THAN LARGE-SCALE OVERHAULS
- USE VISUAL MANAGEMENT TOOLS TO ENHANCE TRANSPARENCY
- ESTABLISH REGULAR REVIEW CYCLES FOR CONTINUOUS PORTFOLIO ADJUSTMENT
- FOSTER A CULTURE THAT EMBRACES EXPERIMENTATION AND LEARNING

FREQUENTLY ASKED QUESTIONS

WHAT IS ICAGILE LEAN PORTFOLIO MANAGEMENT (LPM)?

ICAGILE LEAN PORTFOLIO MANAGEMENT IS A CERTIFICATION AND FRAMEWORK OFFERED BY ICAGILE THAT FOCUSES ON APPLYING LEAN AND AGILE PRINCIPLES TO PORTFOLIO MANAGEMENT, ENABLING ORGANIZATIONS TO ALIGN STRATEGY WITH EXECUTION AND OPTIMIZE VALUE DELIVERY ACROSS MULTIPLE AGILE TEAMS AND PROGRAMS.

WHO SHOULD PURSUE THE ICAGILE LEAN PORTFOLIO MANAGEMENT CERTIFICATION?

THE ICAGILE LEAN PORTFOLIO MANAGEMENT CERTIFICATION IS IDEAL FOR PORTFOLIO MANAGERS, PRODUCT MANAGERS, PROGRAM MANAGERS, ENTERPRISE AGILE COACHES, AND EXECUTIVES WHO ARE RESPONSIBLE FOR ALIGNING STRATEGY, FUNDING, AND DELIVERY IN AN AGILE ENTERPRISE ENVIRONMENT.

WHAT ARE THE KEY PRINCIPLES TAUGHT IN ICAGILE LEAN PORTFOLIO MANAGEMENT?

KEY PRINCIPLES INCLUDE LEAN BUDGETING, STRATEGIC ALIGNMENT, VALUE STREAM MANAGEMENT, PORTFOLIO FLOW OPTIMIZATION, METRICS AND REPORTING, STAKEHOLDER ENGAGEMENT, AND CONTINUOUS IMPROVEMENT WITHIN THE PORTFOLIO MANAGEMENT CONTEXT.

HOW DOES ICAGILE LEAN PORTFOLIO MANAGEMENT DIFFER FROM TRADITIONAL PORTFOLIO MANAGEMENT?

ICAGILE LEAN PORTFOLIO MANAGEMENT EMPHASIZES AGILITY, LEAN BUDGETING, DECENTRALIZED DECISION-MAKING, AND CONTINUOUS FEEDBACK LOOPS, CONTRASTING WITH TRADITIONAL PORTFOLIO MANAGEMENT WHICH IS OFTEN MORE RIGID, PLANDRIVEN, AND CENTRALIZED.

WHAT BENEFITS CAN ORGANIZATIONS EXPECT FROM IMPLEMENTING ICAGILE LEAN PORTFOLIO MANAGEMENT?

Organizations can expect improved alignment between strategy and execution, faster delivery of value, better resource utilization, enhanced transparency, and greater adaptability to changing market conditions by implementing ICAgile Lean Portfolio Management practices.

HOW DOES ICAGILE LEAN PORTFOLIO MANAGEMENT SUPPORT SCALING AGILE IN LARGE ENTERPRISES?

ICAGILE LEAN PORTFOLIO MANAGEMENT PROVIDES FRAMEWORKS AND PRACTICES THAT HELP LARGE ENTERPRISES MANAGE MULTIPLE AGILE TEAMS AND INITIATIVES BY PRIORITIZING INVESTMENTS, COORDINATING DELIVERY, MANAGING DEPENDENCIES, AND ENSURING STRATEGIC ALIGNMENT ACROSS THE PORTFOLIO.

ADDITIONAL RESOURCES

1. LEAN PORTFOLIO MANAGEMENT: ALIGNING STRATEGY AND EXECUTION

THIS BOOK PROVIDES A COMPREHENSIVE OVERVIEW OF LEAN PORTFOLIO MANAGEMENT PRINCIPLES, FOCUSING ON HOW ORGANIZATIONS CAN ALIGN THEIR STRATEGIC OBJECTIVES WITH EXECUTION. IT COVERS TECHNIQUES FOR PRIORITIZING INITIATIVES, MANAGING BUDGETS DYNAMICALLY, AND ENABLING CONTINUOUS DELIVERY OF VALUE. READERS WILL GAIN PRACTICAL INSIGHTS INTO BALANCING DEMAND AND CAPACITY WHILE FOSTERING COLLABORATION ACROSS TEAMS.

2. ICAGILE CERTIFIED EXPERT IN AGILE PORTFOLIO MANAGEMENT

DESIGNED SPECIFICALLY FOR ICAGILE CERTIFICATION CANDIDATES, THIS GUIDE DELVES INTO AGILE PORTFOLIO MANAGEMENT FRAMEWORKS AND PRACTICES. IT EXPLAINS HOW TO IMPLEMENT LEAN BUDGETING, LEAN GOVERNANCE, AND VALUE STREAM MANAGEMENT EFFECTIVELY. THE BOOK ALSO OFFERS CASE STUDIES AND EXERCISES TO HELP PROFESSIONALS PREPARE FOR ICAGILE PORTFOLIO MANAGEMENT CERTIFICATION EXAMS.

3. IMPLEMENTING LEAN PORTFOLIO MANAGEMENT: A STEP-BY-STEP GUIDE

THIS BOOK PROVIDES A PRACTICAL ROADMAP FOR ORGANIZATIONS LOOKING TO TRANSITION TO LEAN PORTFOLIO MANAGEMENT. IT DISCUSSES TOOLS AND TECHNIQUES FOR PORTFOLIO VISUALIZATION, STAKEHOLDER ENGAGEMENT, AND CONTINUOUS IMPROVEMENT. THROUGH DETAILED EXAMPLES, IT HELPS LEADERS OVERCOME COMMON CHALLENGES IN ADOPTING LEAN PRINCIPLES AT THE PORTFOLIO LEVEL.

4. AGILE AND LEAN PORTFOLIO MANAGEMENT: STRATEGIES FOR SUCCESS

FOCUSING ON THE INTERSECTION OF AGILE METHODOLOGIES AND LEAN PORTFOLIO MANAGEMENT, THIS TITLE EXPLORES HOW COMPANIES CAN DRIVE INNOVATION AND AGILITY AT SCALE. IT HIGHLIGHTS BEST PRACTICES FOR MANAGING MULTIPLE AGILE TEAMS, OPTIMIZING FLOW, AND MAKING DATA-DRIVEN DECISIONS. THE BOOK ALSO ADDRESSES CULTURAL AND ORGANIZATIONAL CHANGES NECESSARY FOR SUCCESSFUL ADOPTION.

5. LEAN PORTFOLIO MANAGEMENT IN THE DIGITAL AGE

This book examines how digital transformation impacts portfolio management and how lean principles can help organizations adapt quickly. It covers emerging trends such as DevOps integration, continuous delivery pipelines, and agile budgeting in a digital context. Readers will learn how to leverage technology to enhance portfolio visibility and responsiveness.

6. VALUE-DRIVEN LEAN PORTFOLIO MANAGEMENT

EMPHASIZING VALUE CREATION, THIS BOOK GUIDES PORTFOLIO MANAGERS ON HOW TO PRIORITIZE INITIATIVES THAT DELIVER MAXIMUM BUSINESS IMPACT. IT INTRODUCES FRAMEWORKS FOR VALUE STREAM MAPPING, OUTCOME-BASED METRICS, AND CUSTOMER-CENTRIC DECISION-MAKING. THE TEXT ALSO PROVIDES STRATEGIES FOR BALANCING INNOVATION, RISK, AND OPERATIONAL DEMANDS WITHIN A LEAN PORTFOLIO.

7. Scaling Agile With Lean Portfolio Management

This book focuses on scaling agile practices across large enterprises using lean portfolio management techniques. It explores frameworks like SAFe and how they incorporate lean budgeting and portfolio Kanban systems. Practical advice is given on coordinating multiple agile release trains and aligning portfolios with enterprise strategy.

8. LEAN PORTFOLIO MANAGEMENT: PRINCIPLES AND PRACTICES FOR AGILE ENTERPRISES

TARGETED AT EXECUTIVES AND PORTFOLIO MANAGERS, THIS BOOK OUTLINES FOUNDATIONAL PRINCIPLES OF LEAN PORTFOLIO MANAGEMENT TAILORED FOR AGILE ORGANIZATIONS. IT DISCUSSES GOVERNANCE MODELS, LEAN FUNDING APPROACHES, AND CONTINUOUS PORTFOLIO PLANNING. THE BOOK ALSO HIGHLIGHTS CULTURE SHIFTS NECESSARY TO EMBED LEAN THINKING AT ALL ORGANIZATIONAL LEVELS.

9. THE AGILE PORTFOLIO MANAGER'S HANDBOOK

This handbook serves as a practical reference for portfolio managers working in agile environments with a lean mindset. It covers tools for backlog management, stakeholder communication, and performance measurement. The book is filled with templates, checklists, and real-world examples to support effective lean portfolio management implementation.

Icagile Lean Portfolio Management

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demand for agile expertise is at an all-time high. The ICP-ENT certification is tailored for seasoned professionals, including agile coaches, consultants, and transformation leaders, who seek to enhance their strategic agility capabilities. This certification validates your ability to navigate complex enterprise environments, enabling you to drive change and improve business outcomes effectively. As organizations increasingly recognize the need for agility to stay competitive, professionals armed with the ICP-ENT certification are well-positioned to meet industry demands and lead transformative initiatives. This comprehensive guide, 350 Practice Questions & In-Depth Explanations, is an invaluable resource for those preparing for the ICP-ENT certification. The practice questions are meticulously crafted to cover all exam domains, providing a balanced mix of theoretical knowledge and practical application. Each question is accompanied by detailed explanations, helping you understand the rationale behind correct answers and build a solid foundation of knowledge. The scenarios presented mirror real-world challenges, encouraging critical thinking and problem-solving skills that go beyond memorization, ensuring you are well-prepared for the certification exam and real-life application. Achieving the ICP-ENT certification can significantly enhance your career trajectory, offering opportunities for advancement and recognition as an agile expert. This resource not only prepares you for the certification exam but also equips you with the practical skills necessary for driving enterprise-level agile transformations. By investing in your professional development with this book, you are taking a decisive step toward becoming a leader in the agile community, ready to tackle the challenges of modern business environments with confidence and expertise.

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the development of value in a manner that's sustainable in the long run. It ensures that a company provides their clients with the best value for their investment. A good portfolio manager understands and follows the agile principles while also considering the various factors needed to successfully manage numerous teams and projects. The project management offices of many organizations are faced with the reality of more and more agile deliverables as part of agile transformations; however, they lack the knowledge to perform these tasks. Researchers and practitioners have a good understanding of project, program, and portfolio management from a plan-based perspective. They have common standards from Axelos, PMI, and others, so they know the best practices. The understanding of agile on a team level is fairly mature and the knowledge of more agile teams (scaling) is increasing. However, the knowledge of agile portfolio management is still limited. The aim of this book is to give the reader an understanding of management of a portfolio of agile deliverables, what the options are (theory), what we know (research), and what others are doing (practice). Many organizations in banking or insurance, to name a few, are in the middle of major agile transformations with limited knowledge of the practice. In this book, the author collects and analyzes common practices in various industries. He provides both theory and, through case studies, the practical aspects of agile portfolio management.

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exposure to risk, alignment with strategy, and optimization of the resources. It presents models for defining organizational priorities, which are central to effect project portfolio management. It also presents a framework for developing corporate agility.

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